



AT THE
CEB

**OF UMICORE'S BATTERY
MATERIALS**

NOVEMBER 8TH AND 9TH

WROCLAW & NYSA

Disclaimer



This presentation is provided solely for general information purposes about Umicore and its activities. This presentation is incomplete without reference to its oral introduction and the related press release.

This presentation should be evaluated only in conjunction with them.

This presentation contains forward-looking information that involves risks and uncertainties, including statements about Umicore's plans, objectives, expectations and intentions.

Should one or more of these risks, uncertainties or contingencies materialize, or should any underlying assumptions prove incorrect, actual results could vary materially from those anticipated, expected, estimated or projected.

Readers are cautioned that forward-looking statements include known and unknown risks and are subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond the control of Umicore. As a result, neither Umicore nor any other person assumes any responsibility for the accuracy of these forward-looking statements.

Agenda

DAY 1 / November 8th

1

Introduction
“At the CORE of
Umicore’s Battery
Materials”



2

Mobility
electrification
in full swing



3

Umicore’s
future-proof
innovation approach



4

Umicore’s
innovation roadmap
for short to mid-term
battery materials
chemistries



5

Umicore’s
battery materials
innovation roadmap
for next-generation EV
technologies



DAY 2 / November 9th

6

Future-proof
operations
set up



7

Nysa gigafactory
site visit



AT THE
CORE

OF UMICORE'S BATTERY
MATERIALS



Powering the cars of today and tomorrow

AT THE CORE

OF UMICORE'S BATTERY
MATERIALS