



umicore
materials for a better life

Ordinary and special shareholders' meetings

27 April 2023

Agenda

- 01** **FY 2022 | Resilient business performance in a volatile market**
- 02** **Progress in sustainability roadmap**
- 03** **Governance**
- 04** **Remuneration**
- 05** **Q1 2023 | Business update**
- 06** **2023 | Outlook**
- 07** **Q&A**
- 08** **Voting**

FY 2022 | Resilient business performance in a volatile market | 1

2022 Shareholders'
meeting

2030 RISE Strategy

Umicore to be a net beneficiary of a changing world

Megatrends

Supporting our business model

Portfolio

Synergetic, coherent, competitive

Purpose

Sustainability at the core

Umicore 2030
RISE

Writing the next chapter
of Umicore as the *circular* materials
technology company

2030

GROWTH

>100%
Revenues

PROFIT

>20%
EBITDA
margin

RETURN

15%
ROCE

Milestones

Key milestones 2022

Strong progress in executing 2030 RISE

Customers & Contracts



*Strategic supply agreement with ACC
on 46 GWh High Nickel CAM*



*JV with VW PowerCo
164 GWh CAM in Europe*



*MoU with VW PowerCo
for 40 GWh in North America*



*Mercedes-Benz honors Umicore
AC with Supplier Award 2022*

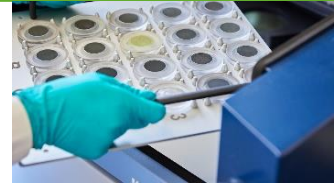
Technology & Innovation



*JDA with Idemitsu Kosan Co for
Solid State Battery Catholyte*



*JDA with Nano One on
advanced CAM manufacturing*



*Strong
IP creation*



*Start of industrialization of
HLM technology*

Key milestones 2022

Strong progress in executing 2030 RISE

Regional Value Chains & Manufacturing Footprint



Production start of **Europe's first CAM Gigafactory** in Nysa (Poland)



Construction of **Fuel Cell Catalyst** plant in Changshu (China)



LT supply agreement with Terrafame for **European low-carbon Nickel**



MoU with Canadian Government to build **CAM Gigafactory in Ontario**

Clean Mobility Ecosystem



Partnership with ACC on Umicore's new generation Li-ion battery recycling technologies



Proof of concept **Battery Passport**

ESG Roadmap



Sustainability-linked debt instruments for a total amount of **€ 1,091 million**



SBTi validation of Umicore's 2030 **Scope 1/2/3 targets**

Financial achievements

Key figures 2022

Resilient business performance in a volatile market

Revenues
€ 4.2 bn
+10% yoy

Adj. EBITDA
€ 1.2 bn
-8% yoy

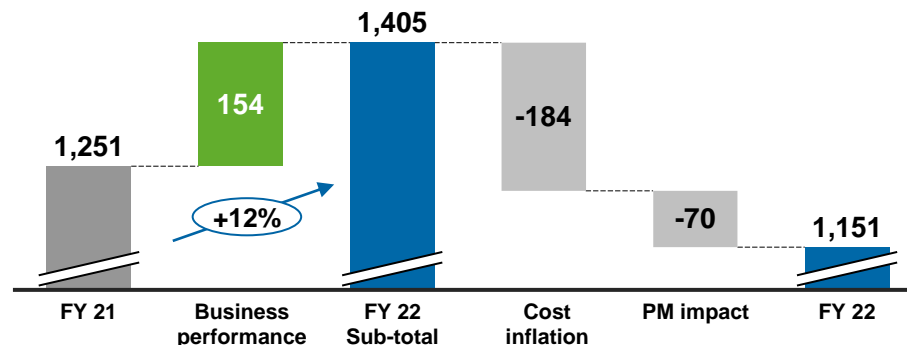
Adj. Net profit,
Group share
€ 593 m
-11% yoy

Adj. EBITDA
margin
27.3%

ROCE
19.2%

Leverage
0.96x

Adjusted EBITDA bridge (€ m)



Cash flow

- **Cash flow from operations after changes in working capital at € 835 million**, driven by higher working capital requirements in E&ST on the back of increased battery metal prices
- **Free cash flow from operations of € 344 million**
- **Continued capex discipline for expansion programs**

Catalysis

*Another year of high
performance and market
share gains*

Colleague working with
robot at Umicore Catalysis
Production Plant



Catalysis 2022 | Performance

Revenues up 5%, adj. EBITDA margin at 23.6%

→ Record performance, margins well above historical levels

Automotive Catalysts

- Outperformed global car market, significant market share gains especially in China
- Strong operational performance, efficiency gains countering inflation
- Passing through inflation, supporting margins

Precious Metals Chemistry

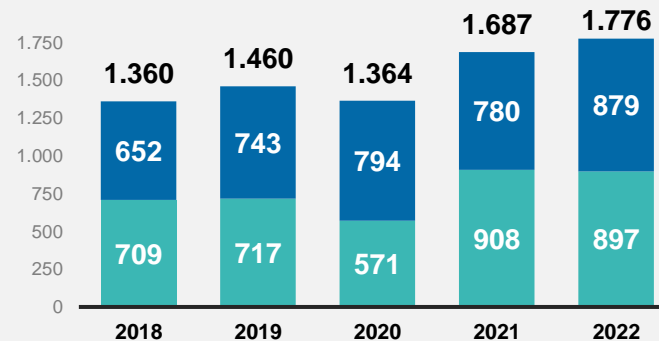
- Revenues increased vs 2021
- Strong demand, especially for inorganic chemicals in automotive
- Operational excellence and favorable PGM prices

Fuel Cell & Stationary Catalysts

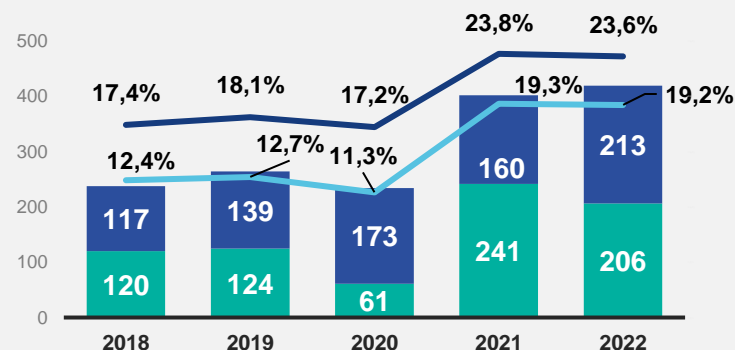
- Revenues flat vs 2021, impacted by H1 COVID-19 lockdowns in China
- Investing in fuel cell catalyst plant in China to capture future growth



Catalysis revenues (€ m)



Adjusted EBITDA (€ m) & EBIT(DA) margin



● H1 ● H2 ● EBITDA margin ● EBIT margin

E&ST

*On track preparing
growth and executing
2030 RISE*

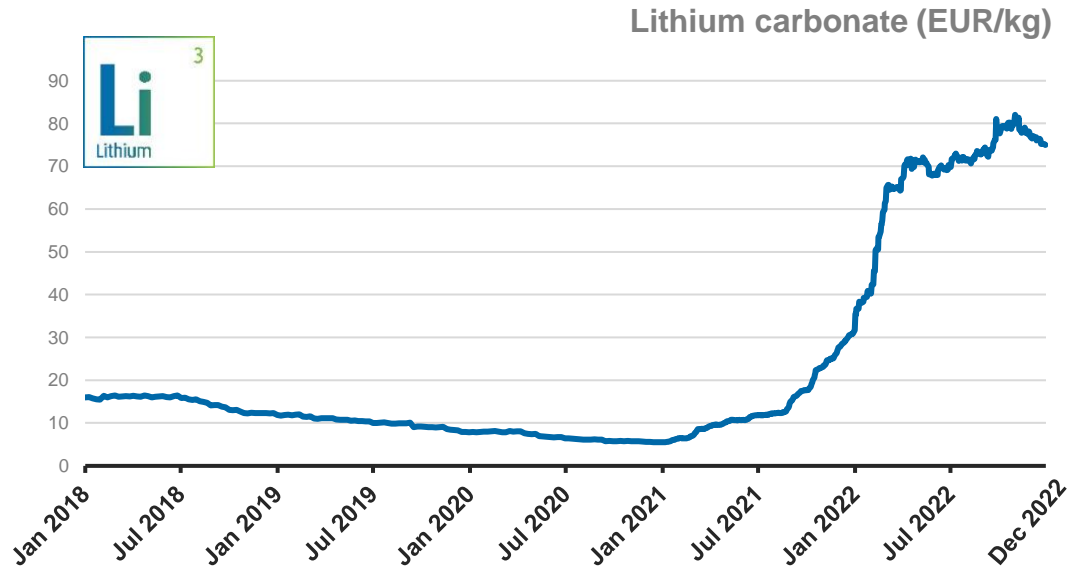
Colleague working on the next generation
of CAM in Umicore Process Competence
Center, in Olen



E&ST 2022 | Market context

Lithium price blasts mid-2021

Weighting battery powder in Olen, Process competence center



Average 2021
14 €/kg

Average 2022
68 €/kg

30/12/2022 spot price
75 €/kg



E&ST 2022 | Market context

- **Mobility transformation** – rapid **acceleration** continues
 - Regulatory push:
 - EU zero-CO₂ target in 2035 – NZIA – CRMA
 - US Inflation Reduction Act
 - Higher customer demand for EVs
 - Car OEMs commit to significant investments to roll out new EV models
- **Energy crisis** – a strong **catalyst for renewable energy** investments in EU
- Shift to e-mobility to increase **Umicore's addressable CAM market** by **x6-7** until 2030
- **Structural undersupply of CAM in Europe and North America** expected until 2030, accelerated by push to regional supply chains

Umicore welcomes the EU's CRMA and NZIA but urges speed and scale

Strong 2030 benchmark

- 15% of strategic raw materials produced from recycling within the EU
- EU production of at least 40% of all strategic raw materials

Strategic project and permitting

- Fast-track and one-stop-shop permitting
- 12-month time limit for permit applications

Funding

- Temporary Crisis and Transition Framework (TCTF) state aid measures to accelerate investments, matching clause
- Awaiting concrete proposals for the EU Sovereignty Fund (ESF)

=

EV = Full Electric Vehicle

Source: Umicore and third-party consultant analysis



CAM Capacity Development

Structural CAM undersupply

- 2022 - 2030 – NMC **pCAM** and **CAM** manufacturing capacity in EU & N-A **insufficient to cover local demand**
- Supply gap to be only **temporarily bridged** from Asia BUT
 - **Local content requirements** and geopolitical independency for regional subsidy schemes (US IRA, EU NZIA)
 - OEM **CO₂ reduction** targets (scope 3)
 - Need for robust and **reliable supply-chains** close to customers



In this context, Umicore's fully integrated supply chain and existing / planned CAM manufacturing footprint in EU and N-A America to play important role in supporting regional demand of battery and car OEMs

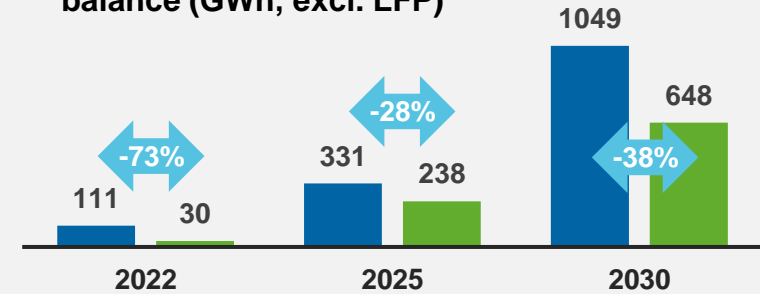
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CAM = Cathode Active Material
pCAM = Precursors Cathode Active Material

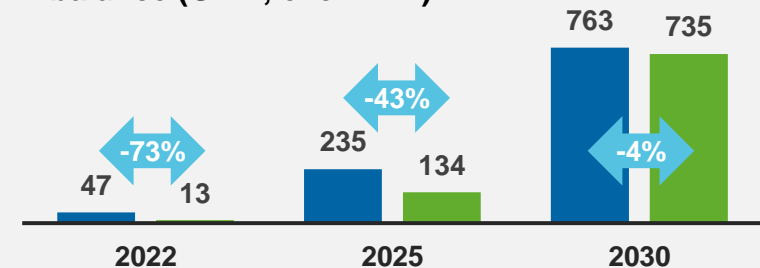
Source: Umicore and third-party consultant analysis



European addressable
CAM market supply & demand
balance (GWh, excl. LFP)



North American addressable
CAM market supply & demand
balance (GWh, excl. LFP)



● Expected NMC
CAM demand

● Announced supply capacity
from CAM producers



E&ST 2022 | Performance

Revenues +28%, adj. EBITDA margin at 22.3%

→ Higher revenues and earnings in RBM and CSM

Rechargeable Battery Materials

- As anticipated, sales volumes of legacy CAM contracts subdued
- Revenues¹ and earnings well up, incl. favorable exposure to increase in lithium price
- Preparations for 2024 ramp-up on track, with good customer traction in 2022
- Grouping of RBM activities within one legal entity within Umicore

Cobalt & Specialty Materials

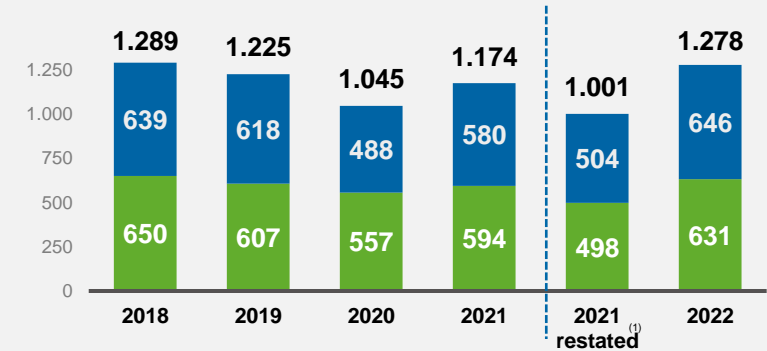
- Revenues substantially higher
- Exceptionally strong demand and a supportive cobalt and nickel environment and related distribution activities in H1
- As anticipated, normalization of performance in H2

Metal Deposition Solutions & Electro-Optic Materials

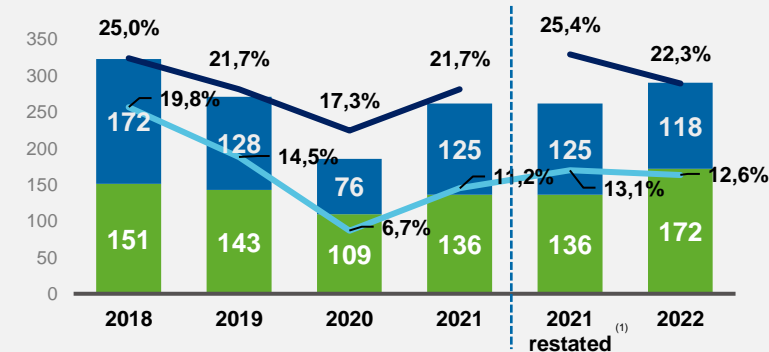
- Stable revenues with good operational performance



Revenues (€ m)



Adjusted EBITDA (€ m) & EBIT(DA) margin



● H2 ● EBITDA margin
● H1 ● EBIT margin

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⁽¹⁾ Li and Mn pass through excluded from revenues as of 2021

Recycling

*Another excellent
operational performance
in 2022*

Hoboken, main central
building



Recycling 2022 | Performance

Stable revenues, adj. EBITDA margin at 48.1%

→ Excellent operational performance, tempered by inflation headwinds and a less favorable precious metal price environment

Precious Metals Refining

- Revenues close to 2021 levels with solid volumes
- Earnings affected by cost inflation, partially offset through efficiencies
- Limited inflation pass-through options due to global market dynamics
- Pb in blood and emission values end 2022 at lowest average level ever achieved

Battery Recycling Solutions

- Successful implementation of high efficiency flow sheet and high recovery yields
- Good traction: > 5 additional agreements with battery and car OEMs
- Preparations for 150kt battery recycling plant in EU well on track

Jewelry & Industrial Metals

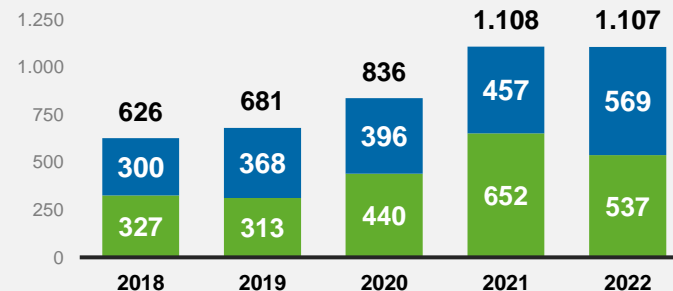
- Revenues up, with strong performance across most product lines

Precious Metals Management

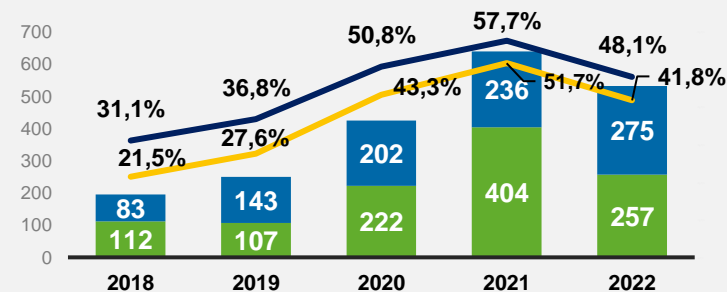
- Earnings slightly below exceptional 2021 level, reflecting less favorable trading conditions, in particular for rhodium



Revenues (€ m)



Adjusted EBITDA (€ m) & EBIT(DA) margin



● H2 ● EBITDA margin
● H1 ● EBIT margin

Progress in sustainability roadmap | 2

2022 Shareholders'
meeting

Let's Go for Zero

The ambitions



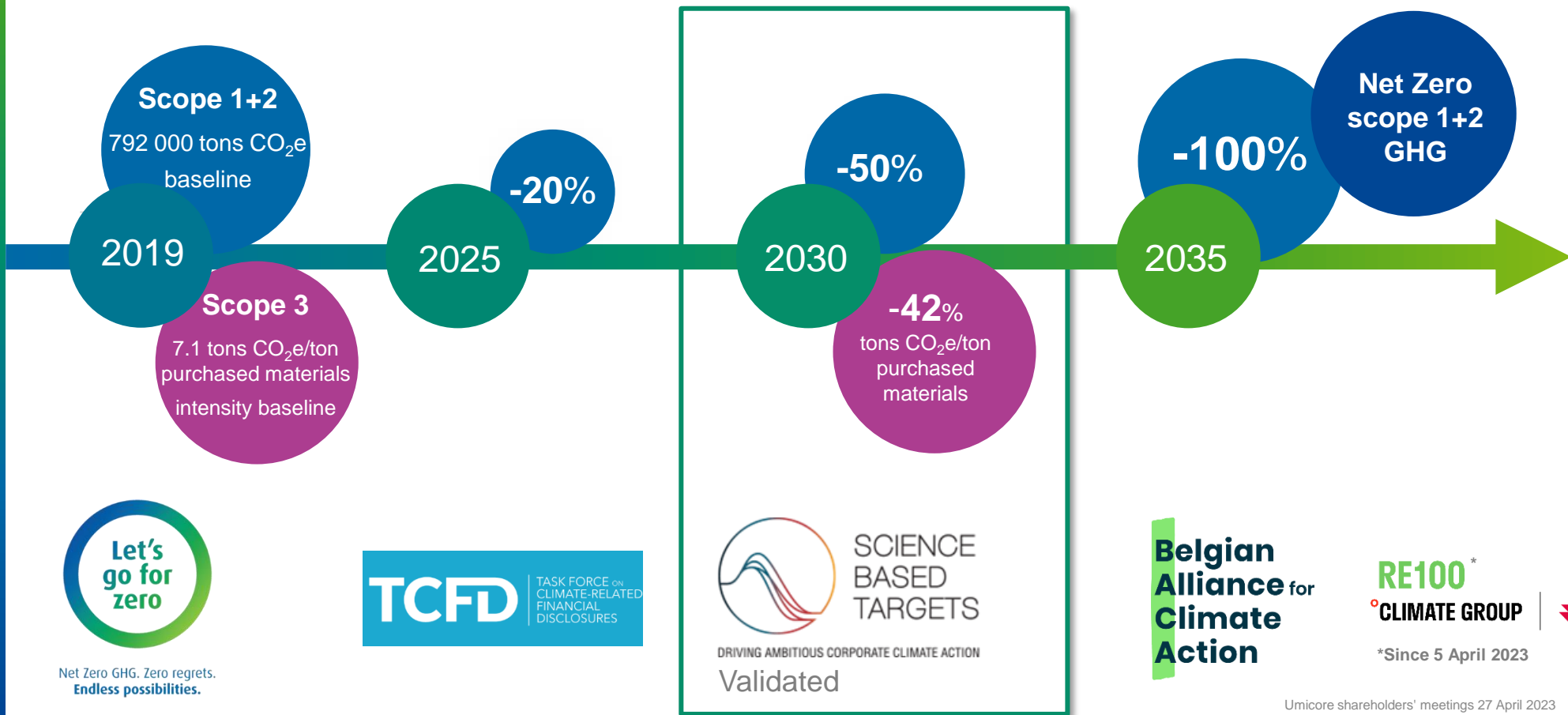
Net zero
GHG
by 2035



Our ambitious decarbonization commitments

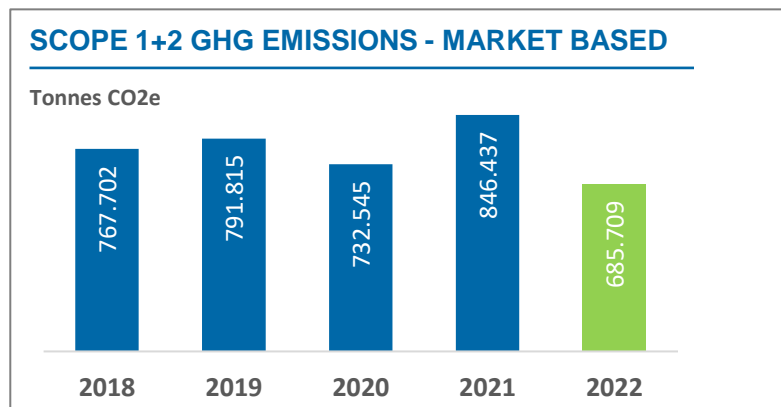
Net zero GHG scope 1 & 2 emissions by 2035 &

New scope 3 target of -42% tons of CO₂e/ton purchased materials by 2030



Net zero GHG performance 2022

Decrease in GHG and increase in renewable electricity



-13% scope 1+2 market-based emissions compared to 2019 baseline

Nitric acid plant in Hoboken operational in Q4 2022, **leading to a 20% decrease** in nitrous oxide emissions in 2022 vs. 2021, significant decrease in process emissions in 2023

35% of global electricity needs from renewables in 2022 - up from 17% in 2021 - and **55%** of European electricity needs from renewables

Renewable electricity is key:

2025 target: 60% of global electricity needs from renewables and 100% for Europe



Zero

harm



Managing our impact with care

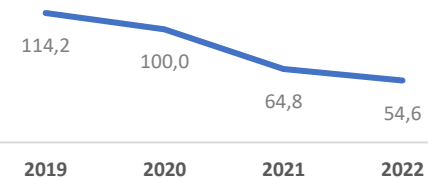
Continue our commitment to significantly reduce our emissions



2022 performance

DIFFUSE METAL EMISSIONS – HOBOKEN SITE¹

% impact of the 2020 baseline



¹ Relative impact of diffuse emissions (Pb, As and Cd), averaged over 3 measuring posts and over full-year

-45% diffuse emissions in Hoboken compared to 2020 baseline

-15% Group metal emissions to water compared to 2021

Caring for safety and wellbeing at work

Increased disclosure

Safety 2022 performance*:

Coaching for Safety kickoff,

- Key driver for achieving a true caring safety culture
- Will reach all people leaders in 2 years

Risk assessment for high priority industrial processes

- Solid implementation of risk reduction measures
- Strengthening process safety performance

*In March 2023, an accident took place at the Hoboken site in Belgium, which resulted in serious injuries to a contractor. Unfortunately, the injured person succumbed to the injuries, passing away on March 23rd.

Together with the contracting company, a thorough investigation into the cause of the accident is currently ongoing so that we can fully understand what happened and do everything possible to avoid this occurring in the future. Any satisfaction that Umicore might have derived from progress made in implementing our safety projects has been completely overshadowed by this tragic event.

TRIR¹ performance metric introduced

- Encompasses lost-time accidents and cases resulting in adapted work or simple medical treatment
- **-10% vs 2021e² to 9.0**, in line with target

Health & Mental Wellbeing 2022 performance:

- Roll-out of 'leadership for mental wellbeing' workshop
- Implementation of industrial hygiene standard
- Offering preventative general health examination to all employees

¹ TRIR – Total Recordable Injury Rate

² 2021e – Estimated figures based on real data collected using this new metric.

Zero harm in our supply chain

Over 15 years of responsible sourcing

April 2023 marks the launch of
our new sustainable procurement
frameworks for Nickel and Lithium



Built on a long-standing foundation of experience
and knowledge gained from thorough
due diligence on cobalt sourcing

Co-founding member of the
Global Battery Alliance



2022 performance:

- Implementation of Global Sustainable Sourcing policy
- Full scope 3 GHG inventory and defined target for purchased goods
- Umicore's electric mobility products and recycling services avoided 9.2 million tons of GHG emissions in 2022



successfully launched the proof of concept for
Battery Passport

Zero

Inequality



Diversity and inclusion

11,565 Group employees in 2022

**WE
GO FOR**

Gender parity in management
as soon as possible with **35%**
women in management by 2030

**Increased
cultural diversity**
in management teams by 2025

Measuring and disclosing
Pay Equality

26.1% Women in management
31% of managers recruited
in 2022 were women

20.8% Non-Europeans in senior
management
80 different nationalities

Adjusted pay gap well under **5%**
for managers in Belgium

Governance | 3

2022 Shareholders'
meeting

Supervisory Board

- 8 regular Supervisory Board meetings in 2022
- 99% attendance for regular Board meetings
- 94% attendance for NRC
- 100% attendance for AC



Key Supervisory Board meeting topics in 2022



- Group and strategy governance including Umicore's 2030 RISE Strategy
- 2022 Capital Markets Day storyline and content
- Financial performance of the Umicore Group
- Environmental, social and sustainability governance (ESG) related topics, including but not limited to safety, climate action, risk and resilience, water and biodiversity, diversity, transparency and disclosures
- Business and technology reviews and market updates
- Joint venture and partnership projects and updates
- Investment and divestment projects as well as funding
- Audit Committee reports
- HR strategy

Proposed changes to Supervisory Board member

Proposed



Marc Grynberg

Stepping down



Ines Kolmsee



Eric Meurice

Establishment of two additional SB Committees



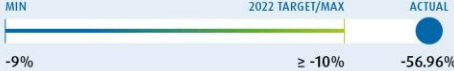
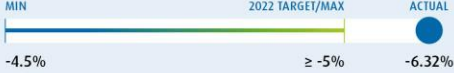
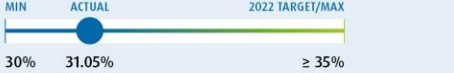


Composition as at the closing of the AGM (27 April 2023), subject to the appointment of Marc Grynberg as member of the Supervisory Board by the Annual General Meeting.

Remuneration | 4

2022 Shareholders'
meeting

Management Board variable remuneration plan 2022

Topic	2022 Performance objectives	Weight	Award Min-Max	Threshold	Maximum	Award
Financial	ROCE	15%	0-150%		150%	
Financial	Adjusted EBITDA	15%	0-150% < 95% = 0% pay; 95% of target = 50% pay		107%	
Safety	Process Safety Event Frequency Rate: Reduction of 10% (vs 2021) + the absence of process safety events with material env. or health impact	5%	0-100%		100%	
Safety	Total Recordable Injury Rate (TRIR): Reduction of 5% (vs 2021)	10%	0-100%		100%	
Diversity & Inclusion	Recruitment of women managers: 35% in 2022	5%	0-100%		21%	
Group	Total Group performance	50%				109.20%
Individual	Individual Performance - CEO	50%	0-120%	Defined yearly	Qualitative assessment	100%
Individual	Individual Performance - EVP (average)	50%	0-120%	Defined yearly	Qualitative assessment	100%

¹ With respect to the Group's financial performance, it was decided by the Supervisory Board on 15 February 2023 to use as company growth metric in the remuneration the "Actual adjusted EBITDA versus the targeted adjusted EBITDA". This new metric, which replaces the previously communicated metric "Actual adjusted EBITDA versus targeted adjusted EBITDA at like-for-like precious metal prices", provides an equally accurate, yet less complex indication of the Group's growth.

Remuneration for Management Board serving in 2022

in (€)

Name Position	Mandate Start date End date	Fixed Compensation 1	Short-term Variable 2	Long-term Variable 3	Shares 4	Stock Options 5	Pension Plans 6	Other 7	Total
Miedreich M. CEO	1/10/2021	1,000,000	627,600	0	65,380	600,003	208,800	55,732	2,557,515
Daufenbach D. EVP	6/12/2021	550,000	339,950	0	65,380	192,900	114,840	13,662	1,276,732
Goffaux D. EVP	01/07/2010	550,000	315,575	264,100	65,380	192,900	134,161	38,828	1,560,945
Kiessling R. EVP	01/02/2019	550,000	364,325	264,100	63,371	192,900	114,840	85,775	1,635,311
Nolens G. EVP	01/07/2015	550,000	339,950	264,100	65,380	192,900	144,193	20,874	1,577,396
Peferoen W. CFO	01/10/2022	137,500	84,988	0	16,345	0	28,710	3,946	271,489
Platteeuw F. CFO	01/11/2012 30/09/2022	412,500	218,400	264,100	49,035	192,900	105,930	24,420	1,267,285
Sap B. EVP	01/3/2021	550,000	372,450	0	65,380	192,900	114,840	13,818	1,309,388

Complete remuneration table and further details on Management Board remuneration is available under the Remuneration report section of the 2022 Annual report.

Management Board Remuneration policy (as of 2022):

- Strong links between sustainability, strategy and pay
- Increased disclosure
- Clear positioning vs European peers
- Strong attraction for executive talent

Shares held by the serving members of the Management Board at end 2022



202,831 shares

Supervisory Board

Remuneration Policy



- Fixed fee reflecting the level of responsibility
- Attendance fee
- Share-based compensation

Changes as of 2022



- Supervisory Board members:
 - Annual fixed fee and attendance fee increased
- Nomination & Remuneration Committee:
 - Introduction of an annual fixed fee

Shares held by the serving members of the Supervisory Board at end 2022



909,707 shares

Q1 2023 | Business update
Solid start of the year | **5**

2022 Shareholders'
meeting



Catalysis Q1 2023

**Strong performance in Q1 2023,
above the level of the previous year**

Strong performance in Automotive Catalysts

- LDV performance in line with global car market, volumes and revenues reflecting the market trends in key regions
- Significant outperformance of Europe and North-America driven by strong position in gasoline catalysts and favorable platform mix
- Majority of Euro 7 gasoline platforms awarded
- HDD performance driven by strong demand in Europe and a gradual recovery in Chinese HDD production

Solid start of the year in Precious Metals Chemistry and Fuel Cell & Stationary Catalysts

LD ICE market:

Global LD car production in Q1 2023 in line with Q1 2022, masking contrasting evolutions:

- YoY increase in car production in Europe and North-America driven by gradual recovery of the global supply chains
- Offset by substantial YoY decline in China

HD diesel market:

Gradual recovery of HDD production in China; flat YoY production in Europe



E&ST Q1 2023

Further important progress in the ramp-up of high-nickel CAM volumes towards end 2023

Rechargeable Battery Materials

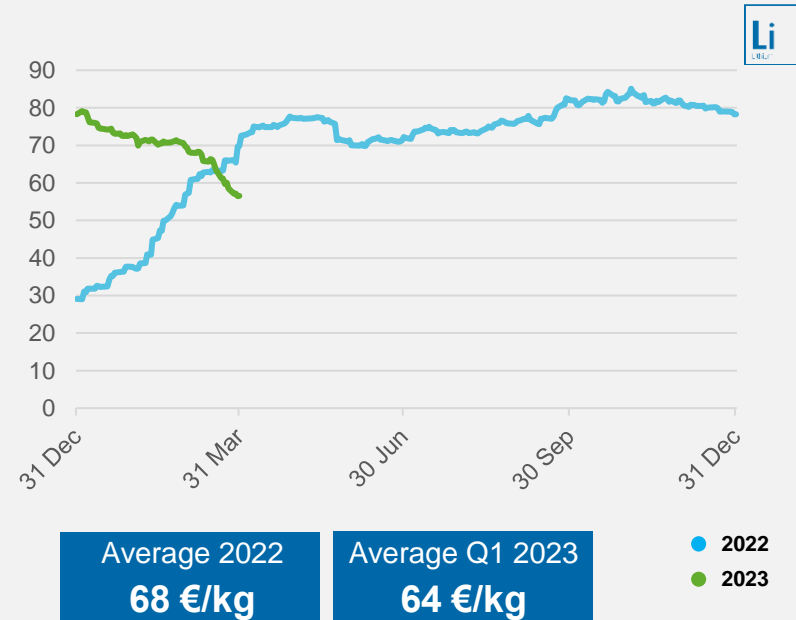
- Performance broadly in line with Q1 2022
- Reduced sensitivity to Li price via hedging mechanisms¹
- Further important progress in the ramp-up of high-nickel CAM volumes towards end 2023, with significant growth in volumes expected as of 2024
 - **New agreement with a Chinese battery OEM: annual commitment of 20,000 tons of high-nickel NMC CAM for China**

Cobalt & Specialty Materials

- Normalized performance, below the exceptional profitability in Q1 22

Stable YoY performance of Metal Deposition Solutions and Electro-Optic Materials

Volatile lithium price (€/kg)



¹As lithium and manganese are increasingly valuable and volatile components in rechargeable battery materials, it was decided to no longer treat them as consumables but as hedged metals. Please refer to the Full Year 2022 press release published on February 16, 2023 for more information.



Recycling Q1 2023

Solid operational performance in Q1 2023

Precious Metals Refining

- Solid input of complex PGM-rich industrial by-products; reduced availability of PGM-rich recyclables in low precious metals price context
- Demolition works to create green buffer zone to start in May and expected to be finalized by end 2024

Battery Recycling Solutions

- Continued strong & increasing customer interest

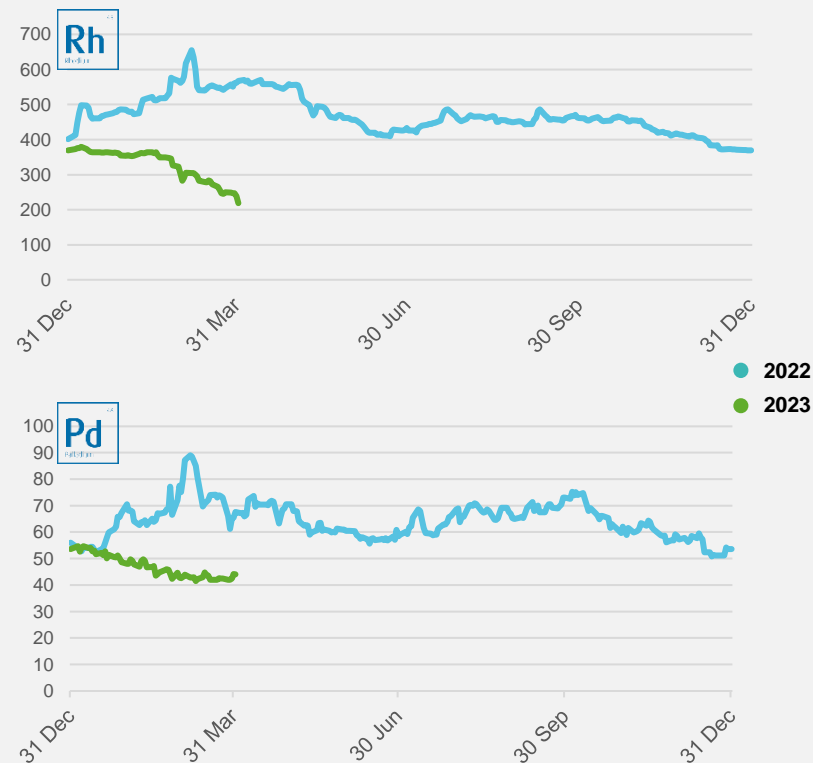
Jewelry & Industrial Metals

- Lower YoY performance reflecting decreased demand for gold and silver investment products and impact of lower PGM prices in recycling

Precious Metals Management

- Slightly higher contribution driven by favorable trading conditions

Volatile PGM prices (€ M/kg)



2023 | Outlook | 6

2022 Shareholders'
meeting

Guidance for full year 2023



CATALYSIS

Adj. EBIT/EBITDA expected somewhat above 2022 record levels, slightly above current market expectations

- Automotive Catalysts to continue to benefit from strong market position in gasoline catalyst applications and a further recovery of the supply chain and the Chinese HDD market.



E&ST

Adj. EBIT/EBITDA anticipated somewhat below 2022 level, slightly above current market expectations

- Rechargeable Battery Materials' earnings expected in line with 2022 level
- Normalization of Cobalt & Specialty Materials performance in 2023 compared to exceptional 2022 profitability



RECYCLING

Adj. EBIT/EBITDA expected to be in the lower range of current market expectations

- Impacted by lower PGM prices and related, less supportive, supply environment for PGM-rich recyclables
- Taking into account the current outstanding strategic metal hedges

Disclaimer

This presentation is provided solely for general information purposes about Umicore and its activities. This presentation is incomplete without reference to its oral introduction and the related press release.

This presentation should be evaluated only in conjunction with them.

This presentation contains forward-looking information that involves risks and uncertainties, including statements about Umicore's plans, objectives, expectations and intentions.

Should one or more of these risks, uncertainties or contingencies materialize, or should any underlying assumptions prove incorrect, actual results could vary materially from those anticipated, expected, estimated or projected.

Readers are cautioned that forward-looking statements include known and unknown risks and are subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond the control of Umicore.

As a result, neither Umicore nor any other person assumes any responsibility for the accuracy of these forward-looking statements.



Q&A | 7

2022 Shareholders'
meeting

Voting | 8

2022 Shareholders'
meeting

Shareholders' meeting - procedures

- Convening – supporting documents
- Attendance
- Conduct of the meetings - voting procedures

Agenda

Ordinary shareholders' meeting

1. Annual report of the supervisory board and report of the statutory auditor on the statutory annual accounts for the financial year ended on 31 December 2022.
2. Approval of the remuneration report
3. Approval of the statutory annual accounts for the financial year ended on 31 December 2022 including the proposed allocation of the result.

Agenda

4. Communication of the consolidated annual accounts as well as the supervisory board report and the auditor's report on those consolidated annual accounts
5. Discharge to the members of the supervisory board
6. Discharge to the statutory auditor

7. Supervisory board composition

- Re-electing Mr Mario Armero as member of the supervisory board for a period of 3 years expiring at the end of the 2026 ordinary shareholders' meeting
- Electing Mr Marc Grynberg as new member of the supervisory board for a period of 3 years expiring at the end of the 2026 ordinary shareholders' meeting

8. Remuneration of the supervisory board

- Approving the board members' remuneration proposed for the financial year 2023

Agenda

Special shareholders' meeting

Approval of change of control provisions

Ordinary general meeting
Assemblée générale ordinaire
Gewone algemene vergadering



First resolution

Approval of the remuneration report

Première résolution

Approbation du rapport de rémunération

Eerste besluit

Goedkeuring van het remuneratieverslag

Second resolution

Approval of the statutory annual accounts of the company for the financial year ended on 31 December 2022 including the proposed allocation of the result

Deuxième résolution

Approbation des comptes statutaires de la société relatifs à l'exercice social clôturé le 31 décembre 2022 y compris la proposition d'affectation du résultat

Tweede besluit

Goedkeuring van de enkelvoudige jaarrekening van de vennootschap voor het boekjaar afgesloten op 31 december 2022 met inbegrip van de voorgestelde resultaatsbestemming

Ordinary general meeting
Assemblée générale ordinaire
Gewone algemene vergadering



Third resolution

Discharge to the members of the supervisory board

Troisième résolution

Décharge aux membres du conseil de surveillance

Derde besluit

Kwijting aan de leden van de raad van toezicht

Ordinary general meeting
Assemblée générale ordinaire
Gewone algemene vergadering



Fourth resolution

Discharge to the statutory auditor

Quatrième résolution

Décharge au commissaire

Vierde besluit

Kwijting aan de commissaris

Fifth resolution

Re-electing Mr Mario Armero as member of the supervisory board for a period of three years

Cinquième résolution

Réélection en qualité de membre du conseil de surveillance de Monsieur Mario Armero pour un terme de trois ans

Vijfde besluit

Herbenoeming van de heer Mario Armero tot lid van de raad van toezicht voor een periode van drie jaar

Sixth resolution

Electing Mr Marc Grynberg as member of the supervisory board for a period of three years

Sixième résolution

Election en qualité de membre du conseil de surveillance de Monsieur Marc Grynberg pour un terme de trois ans

Zesde besluit

Benoeming van de heer Marc Grynberg tot lid van de raad van toezicht voor een periode van drie jaar

Ordinary general meeting
Assemblée générale ordinaire
Gewone algemene vergadering



Seventh resolution

Approving the supervisory board members' remuneration

Septième résolution

Approbation des émoluments des membres du conseil de surveillance

Zevende besluit

Goedkeuring van de voorgestelde vergoeding van de leden van de raad van toezicht

Special general meeting
Assemblée générale spéciale
Bijzondere algemene vergadering



Sole resolution

Approval of change of control provisions, in accordance with Article 7:151 of the Code of companies and associations (joint venture agreement Umicore-PowerCo + sustainability-linked US private placement)

Seule résolution

Approbation d'une clause de changement de contrôle, comme requis sous l'article 7:151 du Code des sociétés et des associations (contrat de joint venture Umicore-PowerCo + placement privé obligataire US durable)

Enig besluit

Goedkeuring van een bepaling inzake controlewijziging, zoals vereist onder artikel 7:151 van het Wetboek van vennootschappen en verenigingen (joint venture overeenkomst Umicore-PowerCo + duurzame US private placement)



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