

Transparency notifications by BlackRock, Inc.

In accordance with article 14, § 1 of the law of 2 May 2007 on the disclosure of major holdings, Umicore was recently notified by BlackRock, Inc. that it has crossed the legal threshold of 5% for the direct voting rights and equivalent financial instruments downwards on 25 December 2025 and then upwards on 29 December 2025.

The total holding of direct voting rights and equivalent financial instruments of BlackRock, Inc. stands at 5.11% on 29 December 2025.

Summary of the moves:

Date on which the threshold was crossed	Date of notification	Direct voting rights after the transaction	Equivalent financial instruments after the transaction	Total
25 December 2025	29 December 2025	3.94%	0.81%	4.75%
29 December 2025	30 December 2025	4.30%	0.81%	5.11%

Notifications from BlackRock, Inc.:

The most recent notification contains the following information:

- Date of notification: 30 December 2025
- Date on which the threshold is crossed: 29 December 2025
- Threshold of direct voting rights and equivalent financial instruments crossed upwards: 5%
- Notification by: BlackRock, Inc.
- Denominator: 246,400,000
- Reason for notification: Acquisition or disposal of voting securities or voting rights

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock Advisors (UK) Limited	961,752	1,861,589		0.76%	
BlackRock Asset Management Canada Limited	121,951	121,951		0.05%	
BlackRock Asset Management Deutschland AG	587,358	587,358		0.24%	
BlackRock Fund Advisors	2,744,728	2,744,728		1.11%	
BlackRock Institutional Trust Company, National Association	1,922,094	1,922,106		0.78%	
BlackRock Investment Management (Australia) Limited	88,616	88,616		0.04%	
BlackRock Investment Management (UK) Limited	3,214,916	3,214,916		1.30%	
BlackRock Investment Management, LLC	45,142	45,142		0.02%	
Aperio Group, LLC	15,002	15,002		0.01%	
Subtotal	9,701,559	10,601,408		4.30%	
TOTAL		10,601,408	0	4.30%	0.00%

Start with "groups" of holders. Add subtotals with **Σ**, and then finish with the persons who are "alone".
 For groups, start with the ultimate controlling natural person or legal entity.
 The totals, subtotals and % will be updated once you have clicked on **<CALCULATE>**.

B) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Investment Management (UK) Limited	Securities Lent			52,617	0.02%	physical
BlackRock Advisors, LLC	Contract for Difference			909,218	0.37%	cash
BlackRock Financial Management, Inc.	Contract for Difference			469,650	0.19%	cash
BlackRock Institutional Trust Company, National Association	Contract for Difference			132,047	0.05%	cash
BlackRock Investment Management (UK) Limited	Contract for Difference			198,595	0.08%	cash
BlackRock Investment Management (UK) Limited	Depository Receipt			16,506	0.01%	
Aperio Group, LLC	Depository Receipt			216,869	0.09%	
TOTAL				1,995,502	0.81%	

The totals will be updated once you have clicked on **<CALCULATE>**

TOTAL (A & B)	# of voting rights	% of voting rights
CALCULATE	12,596,910	5.11%

The previous notification contains the following information:

- Date of notification: 29 December 2025
- Date on which the threshold is crossed: 25 December 2025
- Threshold of direct voting rights and equivalent financial instruments crossed downwards: 5%
- Notification by: BlackRock, Inc.
- Denominator: 246,400,000
- Reason for notification: Acquisition or disposal of voting securities or voting rights

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock Advisors (UK) Limited	2,036,669	961,752		0.39%	
BlackRock Asset Management Canada Limited	121,951	121,951		0.05%	
BlackRock Asset Management Deutschland AG	587,358	587,358		0.24%	
BlackRock Fund Advisors	2,744,728	2,744,728		1.11%	
BlackRock Institutional Trust Company, National Association	1,922,032	1,922,094		0.78%	
BlackRock Investment Management (Australia) Limited	88,616	88,616		0.04%	
BlackRock Investment Management (UK) Limited	3,267,533	3,214,916		1.30%	
BlackRock Investment Management, LLC	45,142	45,142		0.02%	
Aperio Group, LLC	15,002	15,002		0.01%	
Subtotal	10,829,031	9,701,559		3.94%	
TOTAL		9,701,559	0	3.94%	0.00%

Start with "groups" of holders. Add subtotals with Σ , and then finish with the persons who are "alone".
 For groups, start with the ultimate controlling natural person or legal entity.
 The totals, subtotals and % will be updated once you have clicked on <CALCULATE>.

B) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Investment Management (UK) Limited	Securities Lent			52,617	0.02%	physical
BlackRock Advisors, LLC	Contract for Difference			926,986	0.38%	cash
BlackRock Financial Management, Inc.	Contract for Difference			471,797	0.19%	cash
BlackRock Institutional Trust Company, National Association	Contract for Difference			133,412	0.05%	cash
BlackRock Investment Management (UK) Limited	Contract for Difference			199,229	0.08%	cash
BlackRock Financial Management, Inc.	Depository Receipt			2,716	0.00%	
BlackRock Investment Management (UK) Limited	Depository Receipt			2,379	0.00%	
Aperio Group, LLC	Depository Receipt			217,145	0.09%	
TOTAL				2,006,281	0.81%	

The totals will be updated once you have clicked on <CALCULATE>

TOTAL (A & B)	# of voting rights	% of voting rights
CALCULATE	11,707,840	4.75%

The chain of control has been described at the end of the notification and can be found [here](#).

For more information

Investor Relations

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About Umicore

Umicore is a global advanced materials and recycling Group. Leveraging decades of expertise in materials science, metallurgy, chemistry, and metals management, Umicore transforms precious and critical metals into functional technologies that enable everyday applications. Its unique circular business model ensures that these critical elements are continuously refined and recycled, to be reintegrated in new applications.

Umicore's four Business Groups – Catalysis, Recycling, Specialty Materials and Battery Materials Solutions – offer materials and solutions addressing resource scarcity and the growing need for functional materials for clean technologies, clean mobility and a connected world. Through tailored and cutting-edge products and processes they drive innovation and sustainability.

Umicore generates the majority of its revenues from, and focuses most of its R&D efforts on, clean mobility and recycling. Its overriding goal of sustainable value creation is rooted in developing, producing and recycling materials for a better life.

Umicore's industrial, commercial and R&D activities, with more than 11,000 employees, are located across the world to best serve its global customer base. Group revenues (excluding metal) reached € 1.8 billion (turnover of € 8.7 billion) in the first half of 2025.