

Transparency notifications by BlackRock, Inc.

In accordance with article 14, § 1 of the law of 2 May 2007 on the disclosure of major holdings, Umicore was recently notified by BlackRock, Inc. that it has successively crossed the legal threshold of 5% for the direct voting rights and equivalent financial instruments downwards on 6 January 2026 and then upwards on 7 January 2026.

The total holding of direct voting rights and equivalent financial instruments of BlackRock, Inc. stands at 5.10% on 7 January 2026.

Summary of the moves:

Date on which the threshold was crossed	Date of notification	Direct voting rights after the transaction	Equivalent financial instruments after the transaction	Total
6 January 2026	7 January 2026	3.97%	0.83%	4.80%
7 January 2026	8 January 2026	4.21%	0.89%	5.10%

Notifications from BlackRock, Inc.:

The most recent notification contains the following information:

- Date of notification: 8 January 2026
- Date on which the threshold is crossed: 7 January 2026
- Threshold of direct voting rights and equivalent financial instruments crossed upwards: 5%
- Notification by: BlackRock, Inc.
- Denominator: 246,400,000
- Reason for notification: Acquisition or disposal of voting securities or voting rights

A) Voting rights	Previous notification	After the transaction			
		# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock Advisors (UK) Limited	1,297,679	1,834,621		0.74%	
BlackRock Asset Management Canada Limited	121,902	121,902		0.05%	
BlackRock Asset Management Deutschland AG	593,184	593,184		0.24%	
BlackRock Fund Advisors	2,751,081	2,754,731		1.12%	
BlackRock Institutional Trust Company, National Association	1,879,783	1,879,932		0.76%	
BlackRock Investment Management (Australia) Limited	88,616	88,616		0.04%	
BlackRock Investment Management (UK) Limited	2,990,148	3,029,494		1.23%	
BlackRock Investment Management, LLC	45,061	45,061		0.02%	
Aperio Group, LLC	15,002	15,002		0.01%	
Subtotal	9,782,456	10,362,542		4.21%	
	TOTAL	10,362,542	0	4.21%	0.00%

B) Equivalent financial instruments	After the transaction						
	Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Advisors (UK) Limited	Securities Lent				199,982	0.08%	physical
BlackRock Investment Management (UK) Limited	Securities Lent				277,385	0.11%	physical
BlackRock Advisors, LLC	Contract for Difference				730,415	0.30%	cash
BlackRock Financial Management, Inc.	Contract for Difference				432,832	0.18%	cash
BlackRock Institutional Trust Company, National Association	Contract for Difference				122,992	0.05%	cash
BlackRock Investment Management (UK) Limited	Contract for Difference				191,815	0.08%	cash
BlackRock (Singapore) Limited	Depository Receipt				6,519	0.00%	
BlackRock Financial Management, Inc.	Depository Receipt				130	0.00%	
BlackRock Investment Management (UK) Limited	Depository Receipt				19,728	0.01%	
Aperio Group, LLC	Depository Receipt				216,880	0.09%	
	TOTAL				2,198,678	0.89%	

 **The totals** will be updated once you have clicked on <CALCULATE>

TOTAL (A & B)	# of voting rights	% of voting rights
	CALCULATE	12,561,220

The previous notification contains the following information:

- Date of notification: 7 January 2026
- Date on which the threshold is crossed: 6 January 2026
- Threshold of direct voting rights and equivalent financial instruments crossed downwards: 5%
- Notification by: BlackRock, Inc.
- Denominator: 246,400,000
- Reason for notification: Acquisition or disposal of voting securities or voting rights

A) Voting rights	Previous notification	After the transaction			
		# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock Advisors (UK) Limited	1,861,589	1,297,679		0.53%	
BlackRock Asset Management Canada Limited	121,951	121,902		0.05%	
BlackRock Asset Management Deutschland AG	587,358	593,184		0.24%	
BlackRock Fund Advisors	2,744,728	2,751,081		1.12%	
BlackRock Institutional Trust Company, National Association	1,922,106	1,879,783		0.76%	
BlackRock Investment Management (Australia) Limited	88,616	88,616		0.04%	
BlackRock Investment Management (UK) Limited	3,214,916	2,990,148		1.21%	
BlackRock Investment Management, LLC	45,142	45,061		0.02%	
Aperio Group, LLC	15,002	15,002		0.01%	
Subtotal	10,601,408	9,782,456		3.97%	
	TOTAL	9,782,456	0	3.97%	0.00%

B) Equivalent financial instruments	After the transaction					
	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Investment Management (UK) Limited	Securities Lent			277,385	0.11%	physical
BlackRock Advisors, LLC	Contract for Difference			769,289	0.31%	cash
BlackRock Financial Management, Inc.	Contract for Difference			443,007	0.18%	cash
BlackRock Institutional Trust Company, National Association	Contract for Difference			122,629	0.05%	cash
BlackRock Investment Management (UK) Limited	Contract for Difference			193,170	0.08%	cash
BlackRock Investment Management (UK) Limited	Depository Receipt			16,511	0.01%	
Aperio Group, LLC	Depository Receipt			216,898	0.09%	
	TOTAL			2,038,889	0.83%	



The totals will be updated once you have clicked on <CALCULATE>

TOTAL (A & B)	# of voting rights	% of voting rights
	CALCULATE	11,821,345

The chain of control has been described at the end of the notification and can be found [here](#).

For more information

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About Umicore

Umicore is a global advanced materials and recycling Group. Leveraging decades of expertise in materials science, metallurgy, chemistry, and metals management, Umicore transforms precious and critical metals into functional technologies that enable everyday applications. Its unique circular business model ensures that these critical elements are continuously refined and recycled, to be reintegrated in new applications.

Umicore's four Business Groups – Catalysis, Recycling, Specialty Materials and Battery Materials Solutions – offer materials and solutions addressing resource scarcity and the growing need for functional materials for clean technologies, clean mobility and a connected world. Through tailored and cutting-edge products and processes they drive innovation and sustainability.

Umicore generates the majority of its revenues from, and focuses most of its R&D efforts on, clean mobility and recycling. Its overriding goal of sustainable value creation is rooted in developing, producing and recycling materials for a better life.

Umicore's industrial, commercial and R&D activities, with more than 11,000 employees, are located across the world to best serve its global customer base. Group revenues (excluding metal) reached € 1.8 billion (turnover of € 8.7 billion) in the first half of 2025.