

Transparency notifications by BlackRock, Inc.

In accordance with article 14, § 1 of the law of 2 May 2007 on the disclosure of major holdings, Umicore was recently notified by BlackRock, Inc. that it has successively crossed the legal threshold of 5% for the direct voting rights and equivalent financial instruments downwards on 6 January 2026 and then upwards on 7 January 2026.

The total holding of direct voting rights and equivalent financial instruments of BlackRock, Inc. stands at 5.10% on 7 January 2026.

Summary of the moves:

| Date on which the threshold was crossed | Date of notification | Direct voting rights after the transaction | Equivalent financial instruments after the transaction | Total |
|---|----------------------|--|--|-------|
| 6 January 2026 | 7 January 2026 | 3.97% | 0.83% | 4.80% |
| 7 January 2026 | 8 January 2026 | 4.21% | 0.89% | 5.10% |


Notifications from BlackRock, Inc.:

The most recent notification contains the following information:

- Date of notification: 8 January 2026
- Date on which the threshold is crossed: 7 January 2026
- Threshold of direct voting rights and equivalent financial instruments crossed upwards: 5%
- Notification by: BlackRock, Inc.
- Denominator: 246,400,000
- Reason for notification: Acquisition or disposal of voting securities or voting rights

| A) Voting rights | Previous notification | After the transaction | | | |
|---|-----------------------|-----------------------|------------------------------|----------------------|------------------------------|
| | # of voting rights | # of voting rights | | % of voting rights | |
| Holders of voting rights | | Linked to securities | Not linked to the securities | Linked to securities | Not linked to the securities |
| BlackRock, Inc. | 0 | 0 | | 0.00% | |
| BlackRock Advisors (UK) Limited | 1,297,679 | 1,834,621 | | 0.74% | |
| BlackRock Asset Management Canada Limited | 121,902 | 121,902 | | 0.05% | |
| BlackRock Asset Management Deutschland AG | 593,184 | 593,184 | | 0.24% | |
| BlackRock Fund Advisors | 2,751,081 | 2,754,731 | | 1.12% | |
| BlackRock Institutional Trust Company, National Association | 1,879,783 | 1,879,932 | | 0.76% | |
| BlackRock Investment Management (Australia) Limited | 88,616 | 88,616 | | 0.04% | |
| BlackRock Investment Management (UK) Limited | 2,990,148 | 3,029,494 | | 1.23% | |
| BlackRock Investment Management, LLC | 45,061 | 45,061 | | 0.02% | |
| Aperio Group, LLC | 15,002 | 15,002 | | 0.01% | |
| Subtotal | 9,782,456 | 10,362,542 | | 4.21% | |
| TOTAL | | 10,362,542 | 0 | 4.21% | 0.00% |

| B) Equivalent financial instruments | After the transaction | | | | | |
|---|------------------------------|-----------------|-------------------------|--|--------------------|------------|
| Holders of equivalent financial instruments | Type of financial instrument | Expiration date | Exercise period or date | # of voting rights that may be acquired if the instrument is exercised | % of voting rights | Settlement |
| BlackRock Advisors (UK) Limited | Securities Lent | | | 199,982 | 0.08% | physical |
| BlackRock Investment Management (UK) Limited | Securities Lent | | | 277,385 | 0.11% | physical |
| BlackRock Advisors, LLC | Contract for Difference | | | 730,415 | 0.30% | cash |
| BlackRock Financial Management, Inc. | Contract for Difference | | | 432,832 | 0.18% | cash |
| BlackRock Institutional Trust Company, National Association | Contract for Difference | | | 122,992 | 0.05% | cash |
| BlackRock Investment Management (UK) Limited | Contract for Difference | | | 191,815 | 0.08% | cash |
| BlackRock (Singapore) Limited | Depository Receipt | | | 6,519 | 0.00% | |
| BlackRock Financial Management, Inc. | Depository Receipt | | | 130 | 0.00% | |
| BlackRock Investment Management (UK) Limited | Depository Receipt | | | 19,728 | 0.01% | |
| Aperio Group, LLC | Depository Receipt | | | 216,880 | 0.09% | |
| TOTAL | | | | 2,198,678 | 0.89% | |

 The totals will be updated once you have clicked on <CALCULATE>


| | | |
|---------------|--------------------|--------------------|
| TOTAL (A & B) | # of voting rights | % of voting rights |
| | CALCULATE | 12,561,220 |
| | | 5.10% |

The previous notification contains the following information:

- Date of notification: 7 January 2026
- Date on which the threshold is crossed: 6 January 2026
- Threshold of direct voting rights and equivalent financial instruments crossed downwards: 5%
- Notification by: BlackRock, Inc.
- Denominator: 246,400,000
- Reason for notification: Acquisition or disposal of voting securities or voting rights

| A) Voting rights | Previous notification | After the transaction | | | |
|---|-----------------------|-----------------------|------------------------------|----------------------|------------------------------|
| | # of voting rights | # of voting rights | | % of voting rights | |
| Holders of voting rights | | Linked to securities | Not linked to the securities | Linked to securities | Not linked to the securities |
| BlackRock, Inc. | 0 | 0 | | 0.00% | |
| BlackRock Advisors (UK) Limited | 1,861,589 | 1,297,679 | | 0.53% | |
| BlackRock Asset Management Canada Limited | 121,951 | 121,902 | | 0.05% | |
| BlackRock Asset Management Deutschland AG | 587,358 | 593,184 | | 0.24% | |
| BlackRock Fund Advisors | 2,744,728 | 2,751,081 | | 1.12% | |
| BlackRock Institutional Trust Company, National Association | 1,922,106 | 1,879,783 | | 0.76% | |
| BlackRock Investment Management (Australia) Limited | 88,616 | 88,616 | | 0.04% | |
| BlackRock Investment Management (UK) Limited | 3,214,916 | 2,990,148 | | 1.21% | |
| BlackRock Investment Management, LLC | 45,142 | 45,061 | | 0.02% | |
| Aperio Group, LLC | 15,002 | 15,002 | | 0.01% | |
| Subtotal | 10,601,408 | 9,782,456 | | 3.97% | |
| TOTAL | | 9,782,456 | 0 | 3.97% | 0.00% |

| B) Equivalent financial instruments | After the transaction | | | | | |
|---|------------------------------|-----------------|-------------------------|--|--------------------|------------|
| Holders of equivalent financial instruments | Type of financial instrument | Expiration date | Exercise period or date | # of voting rights that may be acquired if the instrument is exercised | % of voting rights | Settlement |
| BlackRock Investment Management (UK) Limited | Securities Lent | | | 277,385 | 0.11% | physical |
| BlackRock Advisors, LLC | Contract for Difference | | | 769,289 | 0.31% | cash |
| BlackRock Financial Management, Inc. | Contract for Difference | | | 443,007 | 0.18% | cash |
| BlackRock Institutional Trust Company, National Association | Contract for Difference | | | 122,629 | 0.05% | cash |
| BlackRock Investment Management (UK) Limited | Contract for Difference | | | 193,170 | 0.08% | cash |
| BlackRock Investment Management (UK) Limited | Depository Receipt | | | 16,511 | 0.01% | |
| Aperio Group, LLC | Depository Receipt | | | 216,898 | 0.09% | |
| TOTAL | | | | 2,038,889 | 0.83% | |

 The totals will be updated once you have clicked on <CALCULATE>

| | | |
|---------------|--------------------|--------------------|
| TOTAL (A & B) | # of voting rights | % of voting rights |
| | CALCULATE | 11,821,345 |
| | | 4.80% |

The chain of control has been described at the end of the notification and can be found [here](#).

For more information

Investor Relations

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|--------------------|-----------------|--|
| Caroline Kerremans | +32 2 227 72 21 | caroline.kerremans@umicore.com |
| Bart Heylen | +32 2 227 73 09 | bart.heylen@umicore.com |

About Umicore

Umicore is a global advanced materials and recycling Group. Leveraging decades of expertise in materials science, metallurgy, chemistry, and metals management, Umicore transforms precious and critical metals into functional technologies that enable everyday applications. Its unique circular business model ensures that these critical elements are continuously refined and recycled, to be reintegrated in new applications.

Umicore's four Business Groups – Catalysis, Recycling, Specialty Materials and Battery Materials Solutions – offer materials and solutions addressing resource scarcity and the growing need for functional materials for clean technologies, clean mobility and a connected world. Through tailored and cutting-edge products and processes they drive innovation and sustainability.

Umicore generates the majority of its revenues from, and focuses most of its R&D efforts on, clean mobility and recycling. Its overriding goal of sustainable value creation is rooted in developing, producing and recycling materials for a better life.

Umicore's industrial, commercial and R&D activities, with more than 11,000 employees, are located across the world to best serve its global customer base. Group revenues (excluding metal) reached € 1.8 billion (turnover of € 8.7 billion) in the first half of 2025.